

<b>Item No.</b> 8.	<b>Classification:</b> Open	<b>Date:</b> 31 July 2013	<b>Meeting Name:</b> Health and Wellbeing Board
<b>Report title:</b>		Southwark and Lambeth Integrated Care Developments	
<b>Wards or groups affected:</b>		All	
<b>From:</b>		Sarah McClinton, Director of Adult Social Care	

## **EXECUTIVE SUMMARY**

1. The purpose of this paper is to update the board on recent developments and proposed next steps for the joint venture, Southwark and Lambeth Integrated Care (SLIC).

## **RECOMMENDATIONS**

2. The board is requested to:
  - a) Decide what outcomes it requires from the SLIC for residents of Southwark and how to use business case developments to best exercise local choice.
  - b) Consider whether there is a need to review governance arrangements.

## **BACKGROUND INFORMATION**

3. Southwark Council and Southwark Clinical Commissioning Group are two partners of seven organisations locally within the SLIC programme, which was set up in April 2012 to deliver improved ways of working around older people in the community. In seeking to improve the independence of local older residents, the programme's key outcomes are to improve quality of life and experience of care, reduce unplanned admissions and long term placements, and change the older people's pathway.
4. Key developments included the setting up of virtual multi-disciplinary teams, expanding the rapid response and home ward service, and availability of reablement packages, and streamlining the hospital discharge pathway.
5. The current governance arrangements for SLIC include a sponsor board comprising senior partner representatives, supported by a cross-borough operational group. In addition there are a programme board to oversee strategy developments, and an operational board. The programme was the basis for the board's application as a national Lamb pioneer; the outcome of which will be in the known in the autumn.

## **KEY ISSUES FOR CONSIDERATION**

6. The sponsor board is embarking on a programme of work until the end of the year to develop a business case approach for expanding integrated care in line with the Lamb pioneer application's ambitions. Alongside this, there will be a

range of actions across leadership, workforce and primary care to accelerate the older people's programme and future thinking for broader integrated provision.

7. The ambitions set out in the pioneer application have significant implications for local governance, commissioning and delivery arrangements for staff, patients and providers alike. The extent of these implications will be developed through the business case approach. This will focus on exploring a commissioner and provider model, including testing concepts such as capitated budgets, financial modelling and viability, market stimulation, and risk and governance frameworks.
8. It is intended that future service delivery models will build capacity in the community for people to better manage their own care, and support a shifting of the balance of care and resources from acute or specialist care to community provision for high-need groups. The board may wish to agree how best to exercise local choice on interventions, evaluation and desired outcomes and options for integrated care in Southwark.
9. Given the change in both short- and long-term direction of the programme, the board may wish to consider whether the several existing governance arrangements are sufficiently clear and robust in this context.
10. It is also expected that patients should be central to governance and delivery developments, including evaluating the experience and shaping the outcomes for success. This could include patient-level data analysis, research and best practice and focus groups with users, for example the programme's citizen's board.

### **Policy implications**

11. The development of this programme needs to be considered in the broader context of developments in this area. This includes planned legislation including the Care Bill and Children and Families Bill, as well as inspection frameworks for children's, adults' and health, and the changing financial landscape across all partners. The governance for these developments should be reflected through the board's statutory responsibilities and work programme.
12. Going forward in this area, there is a significant national driver for looking at how local areas can pool budgets and resources. This includes a number of NHS directives which require shared decisions between health commissioners and local authorities on the use of delegated budgets. This is likely to feature more prominently across the health and wellbeing system and this offers a good opportunity to test what local processes and outcomes are sought.

### **Community and equalities impact statement**

13. Any areas agreed for exploring integration will undergo an impact assessment to ensure that decisions do not adversely affect any statutory groups with protected characteristics or sections of the community. This work will build on the joint strategic needs assessment and consultation evidence. The conclusions on any such assessments will be used to challenge and finalise any agreed development and delivery.

### Legal implications

14. There are no legal implications contained within this report. Any actions or decisions flowing from it may have legal implications, and these would be presented to the board for consideration at the appropriate point.

### Financial implications

15. There are no specific financial implications contained within this report. Any actions or decisions flowing from it may have financial implications, and these would be presented to the board for consideration at the appropriate point.

### BACKGROUND PAPERS

Background Papers	Held At	Contact
None		

### APPENDICES

No.	Title
None	

### AUDIT TRAIL

<b>Lead Officer</b>	Sarah McClinton, Director of Adult Social Care	
<b>Report Author</b>	Elaine Allegretti, Head of Strategy, Performance and Planning,	
<b>Version</b>	Final	
<b>Dated</b>	19 July 2013	
<b>Key Decision?</b>	No	
<b>CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER</b>		
<b>Officer Title</b>	<b>Comments Sought</b>	<b>Comments Included</b>
Director of Legal Services	No	No
Strategic Director of Finance and Corporate Services	No	No
Strategic Director of Children's and Adults' Services	Yes	Yes
<b>Date final report sent to Constitutional Team</b>	19 July 2013	